



## **VITA Update**

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Chief Information Officer of the Commonwealth

**Information Technology Advisory Commission** February 6, 2012



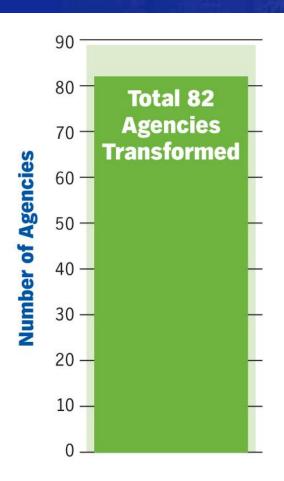


## **Topics for Discussion**

- IT management in Virginia
- Initiatives
  - Enterprise applications
  - Enterprise services and roadmap
- CoVA IT spend
- Future challenges



# **Current State of IT Management**



- Transformation
  - Critical mass achieved
  - Standard, reliable and secure
- Remaining agencies
  - DOC, VDEM, DFS, DMAS, VDOT, VSP, VEC
- VITA organization
  - Stable financials
  - Improved processes and metrics
  - APA audit





## **Enterprise Initiatives**

- GOAL: <u>increase efficiency and productivity</u> <u>of state government</u>
- Enterprise applications and services
  - Enterprise ERP (Cardinal)
  - Performance budgeting (PB)
  - Time, attendance and leave (TAL)
  - Commonwealth authentication services (CAS)
  - Enterprise data management (EDM)
  - Enterprise service-oriented architecture (ESOA) platform





### Enterprise Services, Technology Roadmap

- New services
  - Collaboration (SharePoint)
  - Productivity (CRM xRM)
  - Email archiving (Symantec)
  - Support for mobile computing (iPhones, Droids, other non-BlackBerry handhelds - Good Technology)
  - VoIP (UCaaS)
- Technology updates: Exchange 2010, Windows 07, <u>desktop refresh</u>, Office 2010
- Data center improvements: EMC, TimeFinder, NetQoS, more





## **Agency IT Projects (November 2011)**

# Categories 1,2,3 51 projects Value of \$448,153,627

- Project Initiation Approval
   25 projects Value of \$338,614,018
- Investment Business Case Approval
   19 projects Value of \$72,183,359
- Identified for Preliminary Planning
   7 projects Value of \$37,356,250

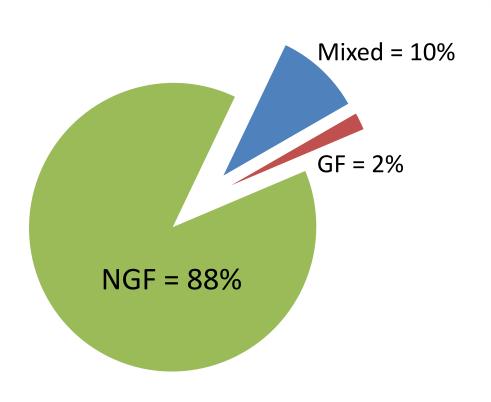
# Category 4 153 projects Value of \$ 71,010,238

- Approved for Development
   40 projects Value of \$19,415,093
- Approved for Planning
   49 projects Value of \$21,057,093
- Identified for Preliminary Planning
   64 projects Value of \$30,537,780





# Majority of New IT Projects are NGF



Mixed: Two projects with a value of \$7,492,711

GF: One project with a value of \$1,500,00

NGF: 14 projects with a value of \$68,607,211

Note that the two projects with 'mixed' funding sources have a 90 percent federal / 10 percent state funding split.

Source: RTIP Report, Sept.2011





# **Examples of Active Major IT Projects**

Agency – Project Name	Amount
VEC Unemployment Insurance Modernization	\$58,540,155
VDOT Cardinal Project (Phase 1)	\$58,337,353
DOC Phase 2 and 3 Correctional Info. Sys. (CORIS)	\$23,093,458
DSS Automated Child Care Subsidy Sys.	\$20,364,802
DPB Performance Budgeting	\$15,000,313
DOE State Longitudinal Data Sys.	\$13,522,897





# VITA Costs Are Typically 2% of Budgets

Top 3 Secretariats *	FY11 Expenditures	FY11 VITA Invoices	VITA Invoices as % of Expenditures
Health & Human Resources	\$11,444,944,021	\$94,620,395	0.83%
<b>Public Safety</b>	2,585,093,541	51,304,327	1.98
Transportation	4,356,739,370	77,077,875	1.77
	\$18,386,776,932	\$223,002,597	1.21%

Sources: Commonwealth Data Point, VITA

<sup>\*</sup> Top 3 account for 74% of VITA invoices





## Challenges

- IT security
- VITA "mythology"
  - IT infrastructure as a fully-managed service, cost recovery
- Customer service
  - Perception vs. reality (work requests, help desk, SLAs)
  - Work requests for custom services can lag
- Enterprise apps
  - Program management, long-term M&O and cost recovery
- Legacy applications
  - CARS, PMIS, ADAPT, many others
- Evolution of Northrop Grumman relationship
  - Agility and responsiveness
  - Technology innovation, new technologies
- VITA organization





## Questions?

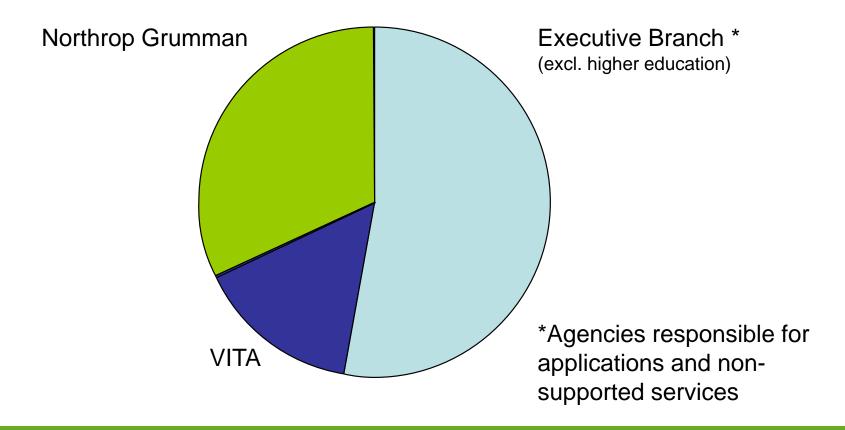
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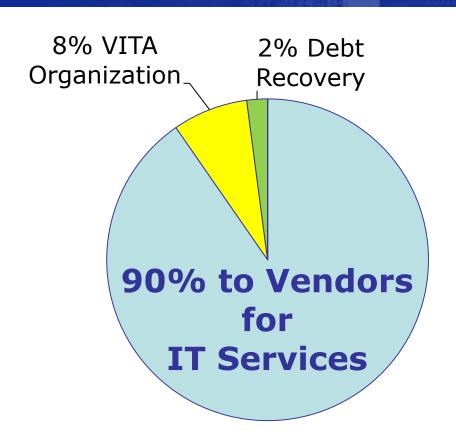
# Distribution of CoVA IT Workforce







## VITA Cost Recovery in FY11



VITA is primarily an Internal Service Funded (ISF) agency

VITA's ISFs are overseen by JLARC

90% of VITA cost recovery is to pay vendors for agency consumption of IT services



# VITA - Payments vs. Cost Recovery

The story behind VITA's path toward financial stability

FY	VITA Expenses 90% Vendor payments (\$ millions)	VITA Cost Recovery (\$ millions)	Profit/Loss (\$ millions)
2010	289	257	-32
2011	298	304	6



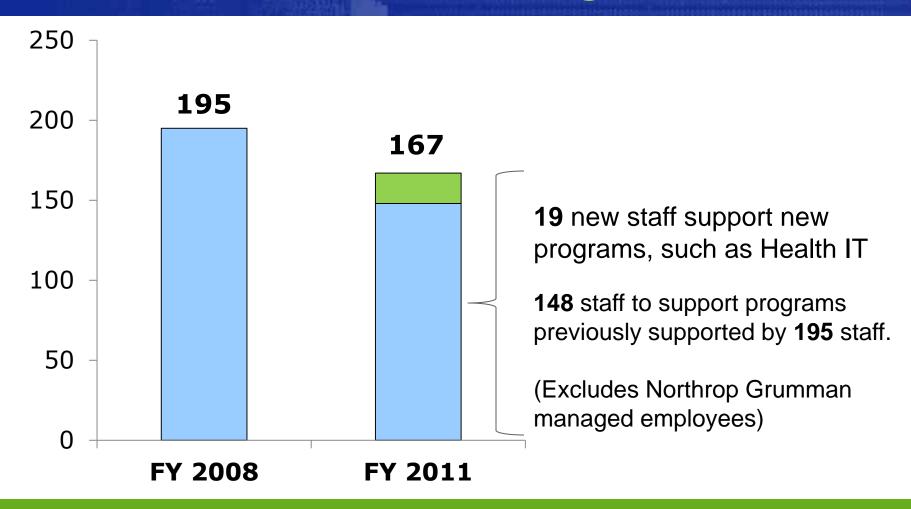
# VITA Retained Organization

- 15% cost reduction since June 2010
  - Primarily due to net staffing reductions
  - Agency personnel and other costs equal \$23 M
- HB 30 contains additional 6% reduction in VITA's costs
- VITA must pay down Treasury loan
  - \$6 M recovered annually through rates over four years; represents 2% of VITA cost recovery





## VITA Staff 15% Smaller As Programs Grew







# Components of VITA Cost Recovery

Cost Component	Amount (\$ millions)
Baseline IT services (2005 levels and types)	236
Service Growth and Non-Northrop Grumman telco (Verizon, Sprint)	16
New services since 2005 (wireless, storage, etc.)	11
Legacy fees for non-transformed agencies	4
Contractually-required COLA	9
VITA organization costs (down 15% from FY10)	23
VITA Treasury loan payment	6
TOTAL Costs (FY 11) * Includes \$18 M in local government and higher ed telco	304*



# Agency Service Requests Increased

#### **Work Request Growth in CY 2011**

